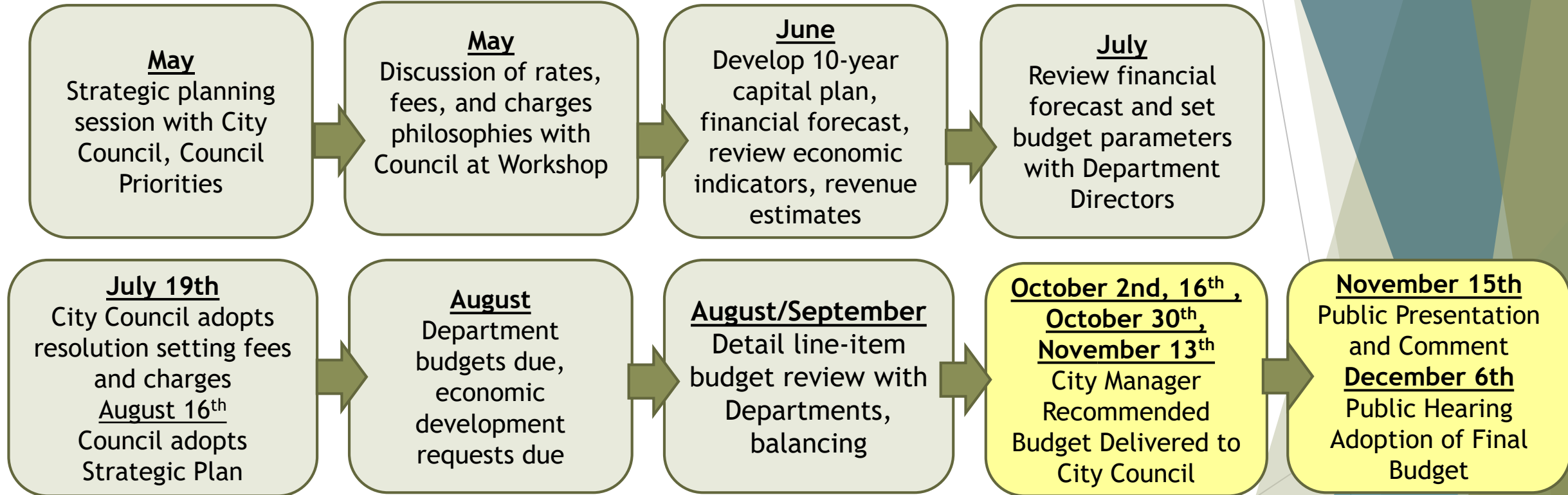


City of Grand Junction
2018 Budget Presentation and Public Hearing

City Council Meeting
December 6, 2017



2018 Budget Timeline



Budget Process

- ▶ 8-Month Process
- ▶ 13 Departments, over 30 employees, over 3,000 hours
- ▶ Six Public Meetings
 - ▶ Four City Council Workshops & Two City Council Meetings (all public)
- ▶ Key Points:
 - ▶ Strategic Plan, Setting Rates and Fees, Long Term Capital Plan and Financial Forecasts
 - ▶ Line Item Review by Department, Balanced Budget to City Council
 - ▶ Budget Documents as Part of Council Packet and On-line
 - ▶ Presentation by Economic Development Partners, Business Improvement Districts, and Downtown Development Authority
 - ▶ Final Budget Presentation and Adoption

Strategic Plan

- ▶ The budget was developed by allocating resources according to the priorities set by the City of Grand Junction's Strategic Plan
- ▶ The Guiding Principles of the Strategic Plan
 - ▶ Partnership and intergovernmental relationships
 - ▶ Public safety, recreation, transportation, economic development, education, business development
 - ▶ Fiscal Responsibility
 - ▶ Prioritize spending, develop multiple year financial plans, project revenue based on economic indicators, fees and rates based on a set of specific philosophies

Strategic Plan Alignment with the 2018 Recommended Budget



Partnership & Intergovernmental Relationships

- ▶ Public safety, recreation, transportation
 - ▶ Regional Communication Center
 - ▶ Grand Valley Regional Transportation
 - ▶ Persigo Wastewater Enterprise
 - ▶ Grand Junction Regional Airport
 - ▶ Orchard Mesa Pool, 5-2-1 Drainage, Parks Improvement, Riverfront Commission
 - ▶ Animal services, building services, elections, CNG vehicle maintenance, parks and pools programming, sports facilities, law enforcement records, fire and emergency medical service records, public safety training facility, campus police, downtown police, police and fire academies, hazmat, technical rescue, bomb squad

Partnership & Intergovernmental Relationships

- ▶ Economic development, education, business development
 - ▶ Grand Junction Economic Partnership
 - ▶ Downtown Development Authority
 - ▶ Horizon Drive Business Improvement District
 - ▶ North Avenue Business Association
 - ▶ Colorado Mesa University
 - ▶ Business Incubator Center
 - ▶ Grand Junction Chamber of Commerce

Fiscal Responsibility

- ▶ Prioritize spending
 - ▶ Develop a 10-year major capital projects plan (5 year balanced)
 - ▶ Develop general fund 5-year financial forecast
- ▶ Revenue projections based on economic indicators
 - ▶ Positive job growth
 - ▶ Sales tax revenues growing; 1% projected increase in 2018
 - ▶ Increase in median home price; sales up 16.6%
 - ▶ 1,300 residential lots in process
 - ▶ Large scale commercial expansions
- ▶ Fees, rates, and charges based on community benefit, cost recovery, market comparison, rate studies and long-term financial plans

2018 Public Safety

- ▶ Add 10 public safety positions
 - ▶ 4 police officers to re-establish traffic unit
 - ▶ 6 firefighters to establish North Area ambulance station
 - ▶ Fire training improvements at the regional public safety training center
 - ▶ Additional ambulances in fleet
 - ▶ Replace police and fire specialty operating equipment
 - ▶ 800 MHZ radios, firefighter personal protection equipment, bomb suits, rifles for police officers
 - ▶ Establish a savings account for Engine/Truck 6 using voter authorized funds for public safety

2018 Planning and Infrastructure

- ▶ 65% Increase in Capital Investment over 2017
- ▶ Parks Improvements
 - ▶ Stocker Stadium/Suplizio Field, Tennis/Pickleball Courts, Playgrounds and Trails
- ▶ Las Colonias Business and Recreation Park Infrastructure
- ▶ Facility Improvements to Two Rivers Convention Center
- ▶ Maintenance and Improvements of Existing Street Infrastructure
 - ▶ 70% increase using existing and voter approved funds
 - ▶ Reconstruct 7th Street, North Avenue and Horizon Drive Improvements
- ▶ Safe Routes to Schools-Bookcliff Middle and Nisley Elementary

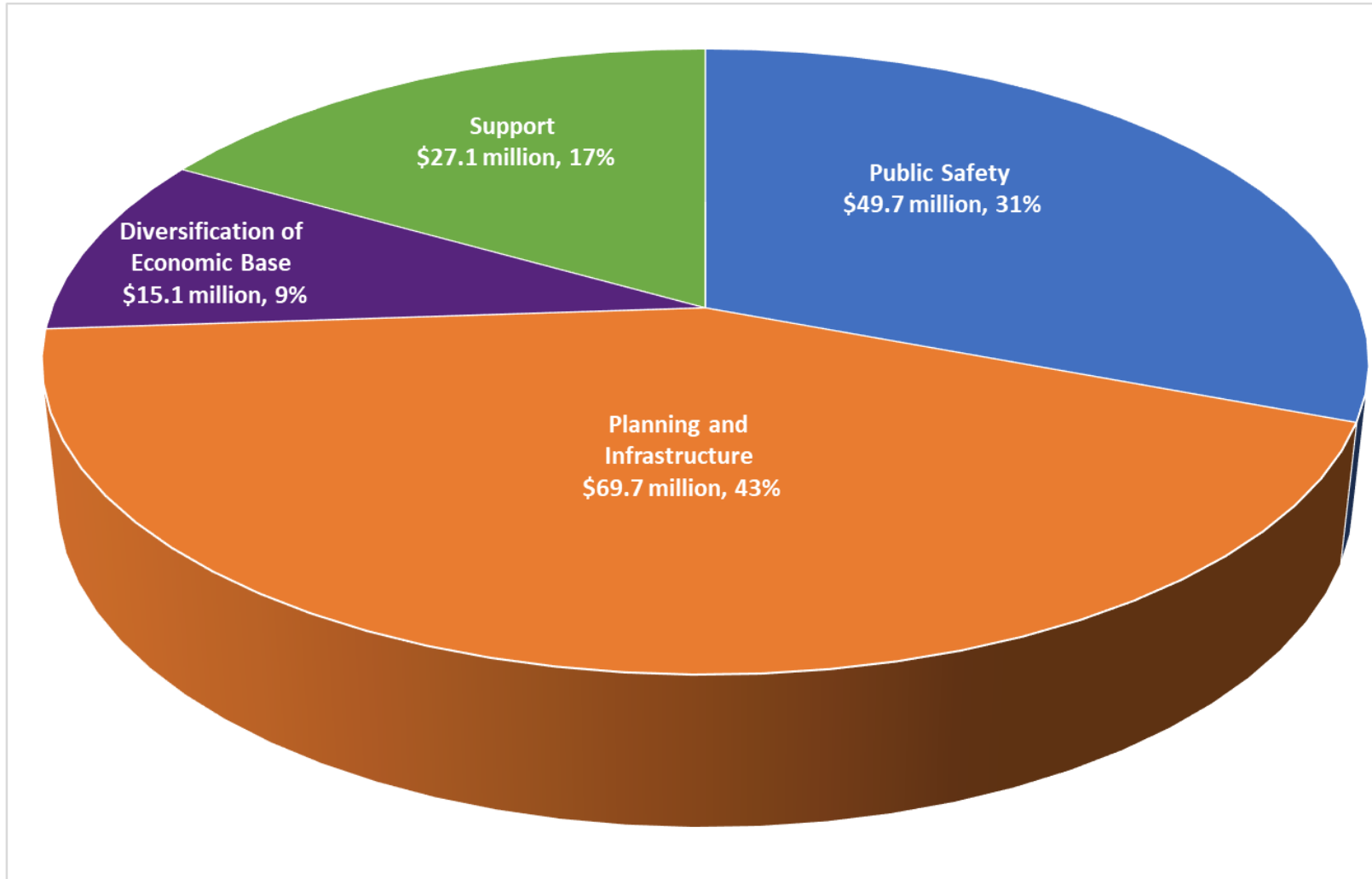
2018 Diversification of Economic Base

- ▶ 76% increase in Economic Development Funding over 2017
- ▶ Fund Colorado Mesa University Scholarships
- ▶ Establish Las Colonias Business Park Partnership
- ▶ Improve Two Rivers Convention Center to Prepare for Expansion into Regional Market
- ▶ Increase Funding To Economic Development Partners
- ▶ Fund over 50 Agencies in the Economic Development Budget for \$5.4 million

2018 Communication, Outreach & Engagement

- ▶ Double-Digit Increases (ranging from 10% to 76%) in All Department Facebook Followers in One Year (Includes Administration, Fire, Parks & Recreation, Police, Public Works and Visit Grand Junction)
- ▶ Continue Growth in Reach of News Releases for All Departments Using Subscription Blog Formats
- ▶ Perform a Citizen Survey to Understand Sentiments of the Community
- ▶ New Fire Records System
- ▶ Improve Transparency
 - ▶ Production of Budget Book to Aid in Budget Transparency
 - ▶ Launch of OpenGov Financial Transparency System

2018 Recommended Budget by Strategic Directive



2018 Final Recommended Budget

- ▶ Changes Since November 15th:
 - ▶ Increase in Workers Compensation Insurance
 - ▶ Change in General Fund Overhead Charge to Persigo Fund
 - ▶ Budgeted at 7.5%, Reduced to 5%, Final Decision 5.2%
 - ▶ Impact: Increase General Fund Surplus by \$26,953 to \$577,187; increase Persigo operating expenses by \$26,953 to \$7,346,042
- ▶ Total Final Recommended Budget is \$161,569,095
- ▶ Total General Fund Budget \$70,136,607
 - ▶ General Fund Surplus is \$577,187
 - ▶ Ending General Fund Balance is Estimated at \$21.7 million for 2018 Compared to \$18.2 million for 2017 Adopted Budget

Questions & Discussion

Greg Caton - City Manager

John Shaver - City Attorney

Trent Prall - Public Works Director

Mike Nordine - Interim Police Chief

Debbie Kovalik - Visit Grand Junction Director

Rob Schoeber - Parks & Recreation Director

Dan Tonello - Interim Utilities Director

Ken Watkins - Fire Chief

Tamra Allen - Community Development Director

Claudia Hazelhurst - Human Resources Director

Jodi Romero - Finance Director

Special Thanks to Budget Team

Linda Longenecker, Jay Valentine, Greg LeBlanc